

**State of Connecticut
Office of Health Care Access
Margins
FY 2001 - FY 2003**

Hospital	Total Margin	Operating Margin	Total Margin	Operating Margin	Total Margin	Operating Margin
	2003		2002		2001	
BACKUS	3.51%	3.88%	3.61%	2.20%	4.84%	1.42%
BRADLEY	-5.65%	-9.61%	-4.07%	-7.05%	-9.02%	-12.60%
BRIDGEPORT	0.41%	1.07%	1.15%	0.69%	-6.89%	-7.17%
BRISTOL	-0.22%	0.15%	0.08%	3.05%	4.57%	4.05%
CT CHILDREN'S	-3.11%	-10.99%	-12.76%	-11.95%	5.02%	-9.26%
DANBURY	5.80%	4.11%	6.26%	4.74%	8.33%	4.49%
DAY KIMBALL	3.57%	2.93%	0.78%	2.07%	5.82%	4.52%
DEMPSEY	1.89%	1.89%	0.64%	0.64%	-1.60%	-1.60%
ESSENT - SHARON*	2.67%	2.67%	-1.44%	-1.44%	--	--
GREENWICH	4.97%	3.39%	5.85%	4.91%	7.87%	4.26%
GRIFFIN	-1.81%	-2.51%	1.99%	1.61%	4.04%	3.09%
HARTFORD	0.26%	-0.65%	0.11%	0.60%	2.40%	0.21%
HUNGERFORD	2.93%	0.30%	-0.59%	1.86%	1.23%	0.03%
JOHNSON	-1.11%	-1.35%	0.29%	0.53%	1.51%	0.12%
LAWRENCE & MEMORIAL	1.56%	1.04%	0.03%	1.54%	3.37%	1.01%
MANCHESTER	-2.52%	-3.24%	-0.91%	-1.47%	-5.13%	-7.97%
MIDSTATE	3.88%	3.25%	3.60%	2.10%	3.59%	2.04%
MIDDLESEX	2.61%	3.51%	0.89%	1.95%	3.80%	2.34%
MILFORD	0.28%	-0.28%	-0.63%	-0.03%	0.67%	-1.48%
NEW BRITAIN	-3.68%	-2.23%	-0.97%	-1.33%	0.42%	-1.84%
NEW MILFORD	0.94%	0.83%	2.00%	0.76%	1.21%	0.48%
NORWALK	1.00%	0.01%	0.25%	0.49%	3.56%	2.12%
ROCKVILLE	-0.12%	-0.50%	5.58%	3.10%	4.29%	0.62%
SHARON*	--	--	--	--	-7.67%	-7.70%
ST. FRANCIS	2.36%	1.72%	3.03%	2.68%	3.08%	2.29%
ST. MARY'S	0.40%	-2.73%	-10.70%	-12.77%	2.65%	-3.83%
ST. RAPHAEL	1.27%	1.00%	-1.37%	-1.40%	-1.13%	-1.86%
ST. VINCENT'S	-0.02%	0.67%	-2.24%	-3.31%	3.15%	1.77%
STAMFORD	-5.07%	-5.09%	-2.54%	-3.43%	3.10%	1.72%
WATERBURY	-4.79%	-6.25%	-0.31%	-2.66%	0.85%	-0.76%
WINDHAM	-5.70%	-6.51%	0.15%	-0.81%	4.65%	2.99%
YALE-NEW HAVEN	4.89%	3.89%	5.39%	3.05%	3.54%	1.07%
STATEWIDE AVERAGE	1.15%	0.44%	0.85%	0.35%	3.10%	0.62%

*Sharon Hospital was sold to Essent - Sharon Hospital on April 12, 2002.

Source: Audited Financial Statements